



## Corporate Overview Group

Tuesday, 16 June 2026

## Financial and Performance Management

### Report of the Director – Finance and Corporate Services

#### 1. Purpose of report

- 1.1. This report outlines the year-end position in terms of financial and performance monitoring for 2025/26. This is linked to the closure of accounts process and previous update reports.
- 1.2. The revenue budget has an overall revenue efficiency position of £2.682m and the Capital Programme overall efficiency position of £4.011m. The £2.682m revenue efficiency is allocated for significant risks for 2026/27 onwards including Local Government Reorganisation and Simpler Recycling and now concern over inflation given the current conflict in the middle east. There are several reasons for this positive financial position including additional Treasury Management income as interest rates have not fallen as quickly as expected and a better than expected cashflow position, service in-year efficiencies and improvements (such as the crematorium) and additional grant income in areas such as Planning (with a time lag in spend of the grants for service modernisation). The capital underspend is largely being carried forward for the completion of existing projects. The overall positive financial position is the culmination of responsible financial management.
- 1.3. The draft Statement of Accounts is being prepared to meet the 30 June 2026 statutory deadlines and the financial position stated in this report accords with the Council's financial statements. Good, accurate and timely financial statements underpin the accuracy of financial performance, and we do not lose sight of this.
- 1.4. The Council's Corporate Strategy was approved in December 2023, and this report provides updates on the delivery against the four Corporate Priorities. Performance highlights are detailed in this report under each Corporate Priority. In summary, seven performance indicators did not meet their targets at the end of 2025/26 and full explanations for this are given in Appendix I.

#### 2. Recommendation

It is RECOMMENDED that the Corporate Overview Group scrutinises:

- a) the 2025/26 revenue position and efficiencies identified in **Table 1** and **Appendix A and B**

- b) the changes to the earmarked reserves as set out at **Appendix G** along with the carry forwards and appropriations to reserves in **Appendix A**
- c) the re-profiled position on capital and approves the capital carry forwards outlined in **Appendix D and F** and summarised in **Appendix H**
- d) the update on the Special Expenses outturn at paragraph 4.7 and in **Appendix C**, and
- e) performance exceptions (detailed in paragraphs 4.25 to 4.28) to judge whether further scrutiny is required.

### **3. Reasons for Recommendation**

- 3.1. To demonstrate good governance in terms of scrutinising the Council's on-going performance and financial position.

### **4. Supporting Information**

#### **Executive Summary**

- 4.1 The Council is required to categorise its income and expenditure as either revenue or capital. The General Fund account deals with the Council's revenue income and expenditure, where spend is incurred on day-to-day expenditure or on items used within the year. Capital income and expenditure is included in the Capital Programme. The Financial Outturn, for both Revenue and Capital, is presented below.
- 4.2 There is a net revenue efficiency of £2.682m for 2025/26. Significant variances are highlighted in **Table 1**, arising mainly from additional investment income and unrequired contingency, significant underspends in Neighbourhoods and Development and Economic Growth. Notably within refuse collection resulting from housing development progressing slower than expected; further refining of Streetwise budgets following in-sourcing; Rushcliffe Oaks Crematorium additional income and budget efficiencies as it continues to provide an excellent service; and additional grant income. Efficiencies are offset by a reduction in planning income due to reduction in demand and increased cost of planning appeals. The overall budget net efficiency position represents a variance of 18.30% against budgeted net service expenditure. Appendix A sets out proposals to carry budget forward into 2026/27 and to earmark funding for additional cost pressures and financial challenges, primarily to support LGR and Simpler Recycling as previously reported.
- 4.3 There is a capital budget efficiency position of £4.011m. Significant variances are highlighted in **Table 2**, the majority of which (£3.145) are requested to be carried forward into 2026/27 (1.2m Support for Registered Housing Providers, £0.279m Crematorium PV works, £0.237m Highways Verge Improvements, £0.240 Edwalton Golf Course Enhancements, £0.2m Toothill Sports Complex Improvements) with a further £0.959 in project efficiencies (0.458m Land for

Carbon Offsetting, £0.107m Bingham Leisure and Enterprise Centre, £0.194m recycling bins rollout).

- 4.4 The Council has continued to identify service efficiencies during the year to balance the additional pressures and has overachieved against the Transformation and Efficiency Plan (TEP) target of £0.824m (para 4.15) by £0.177m.
- 4.5 Additional grant income of £0.792m has been received during the year £0.251m relates to securing planning grants which will be carried forward and spent in 2026/27.
- 4.6 The economic environment continues to be challenging, which impacts both residents and businesses and ultimately creates risks with regards to the Council's budget. The favourable outturn position shows a positive outcome due to planned efficiencies, additional income and good budget management.
- 4.7 The Quarter 3 report presented to Cabinet on 10 March 2026, reported projected revenue efficiencies of £1.304m and approved reserve appropriations to this value which are included in the final carry forwards in **Appendix A**.

## Revenue

- 4.8 Table 1 below summarises the main variances with a full summary of all significant variances over £25k at **Appendix B**.

*Table 1 – Significant revenue variances*

Directorate	In year cost/(efficiency) £000	Reason
Chief Executive	92	£64k LGR consultancy, £29k additional resources to cover sickness
Development & Economic Growth	143	Reduction in planning income £260k plus cost of appeals £128k (covered by reserves), £85k reduction in capitalisation of salaries due to slippage of schemes, £73k shortfall in rent due to vacancy at Bridgford Hall and The Point. Offset by efficiencies at the Crematorium £231k, mainly due to extra income £100k and electricity £41k, £92k for Development Plans work is requested to be carried forward.
Finance & Corporate	(812)	£671k additional interest income, £340k unrequired contingency, £74k insurance premiums lower than budget. Efficiencies offset by bad debt provision £171k and £123k LGR spend (funded by additional other grant income).
Neighbourhoods	(1,292)	Efficiencies - £191k glass credits not budgeted due to uncertainty, additional £51k due to increased per tonne income from glass recycling, £210k salaries for Fairham Pastures refuse collection not required in year, £73k Edwalton Golf Course improved performance, £67k additional pitch income, £324k Streetwise savings mainly due to staff turnover and settling of budgets following insourcing, £165k electricity at Toothill, due to renegotiation of split (backdated).
MRP	(7)	
Other Grant Income	(792)	Asylum Dispersal £38k, Land Registry £78k, Simpler Recycling £90k, Internal Drainage Board £32k, Clean Air Grant £25k and New Burdens grants £107k, £123k LGR grant, £108k Local Plan Implementation, £92k Development Management Funding, £18k Redmond Review Audit Grant, £36k Household Support Fund
Collection Fund	(14)	
<b>Projected (under)/over spend</b>	<b>(2,682)</b>	

## Special Expenses

- 4.9 Appendix E shows the Outturn position on the **Special Expenses** budget. The year end position is a budget surplus of £6.4k. Underspends for Keyworth and Cotgrave Cemeteries account for £3k of this due to efficiencies on responsive works. The remaining £3.4k relates to the West Bridgford special expense. This mainly arises from an overspend on Community Halls of £14.5k relating to income shortfall at Gamston which has failed to return to pre-covid usage and responsive works required at Lutterell Hall. These overspends are offset by efficiencies on West Bridgford Town Centre events £6k and additional Football and Tennis income £17k. The Council has previously reported on the notional deficit for West Bridgford. As at 31 March 2026 this deficit is £0.089m comprising of an opening deficit of £0.184m adjusted for the in-year surplus of £3.4k, in year repayment from revenue £16k, transfer of capital surplus £65k and lower actual annuity charge £11k. The budgets are set using estimates and the timing of expenditure can result in variances against the budget.

## **Capital**

- 4.10 The opening capital budget was £8.344m this has been revised to a year-end provision of £14.873m an increase of £6.529m, mainly due to carry forwards from 2024/25 £4.309m, acceleration of schemes from 2026/27 (most notably Registered Housing Providers £1.2m), with other adjustments arising from new externally funded schemes including UKSPF and REPF £0.481m. Budget adjustments since quarter 3 can be seen in **Appendix E**. Actual expenditure in relation to the revised budget totalled £10.862m (73% of the revised budget) a variance of £4.011m.
- 4.11 Table 2 below summarises the main variances, with a full summary of all significant variances at **Appendix D and F**. **Appendix H** categorises all variances, including carry forward request of £3.145m for schemes that have been rephased from 2025/26 and the Council has committed to delivering in 2026/27, efficiencies of £0.959m, overspends of £56k and acceleration of £37k.

Table 2 – Significant capital variances

Directorate	In year cost/(efficiency) £000	Reason
Development & Economic Growth	(898)	Underspends; £279k underspend at Crematorium this is committed and mainly due to delay in PV works and will be carried forward to 26/27. £237k Highways Verge Improvements, decision yet to be made on works, balance required to be carried forward to 26/27. £68k carry forward on The Point to meet interior alterations. £46k Cotgrave Business Hub and £70k RBC tourism signage budgets are released as efficiencies with works no longer required.
Neighbourhoods	(2,978)	Underspends; £1.197m Support for Registered Housing Providers to be carried forward for 21 units at Cotgrave, £458k Land for Carbon Offsetting this is shown as a saving with no further expenditure planned, Edwalton Golf Course Enhancements flood works have been completed, £240k balance to be carried forward for building enhancement works not yet completed, £200k Toothill Sports Complex improvement works delayed by lighting negotiations, budget will be carried forward to complete in 26/27. £215k relates to unspent balance on Bingham Leisure Hub £107k of this is released as an efficiency; £100k to be carried forward to support capital contingency; and £8k remainder carried forward for specific works, £120k Edwalton Community Facility works have commenced but will be completed in 26/27, £185k DFGs although fully committed there are timing delays in completion of works balance will be carried forward for completion, £194k underspend on recycling bins (Simpler Recycling) due to good procurement is released as an efficiency.
Finance & Corporate Services	(110)	Underspends; Financial Management System £50k, project has been delayed and underspend is required to be carried forward to complete implementation. £52k Digital Strategy will be carried forward to undertake essential works in 26/27.
Contingency	(25)	Original budget £150k topped up by £286k carry forward from 24/25 to give total budget of £436k. Allocated to: ICT replacement Programme £16k, AV Replacement Programme £30k, Manvers £100k; Water Course Enhancements £100k EGC Enhancements £90k; Netcall AI Assist (Customer Services) £18k, Keyworth Leisure Centre roof works £52k. £25k remaining budget will be carried forward.
	<b>(4,011)</b>	

### **UKSPF/REPF**

- 4.12 The UK Shared Prosperity Fund (UKSPF) and Rural England Prosperity Funds (REPF) are provided by Government to improve opportunity and prosperity in local places through investment, training and cultural opportunities. RBC received a fourth and final year allocation of £1.2m in 2025/26, this funding has been utilised to; provide 51 grants to support local business and community groups, undertake capital works on play areas, open spaces and community buildings and to host local events including Lunar New Year and Film and Food Festival. The timeline for spending this funding was extended to September 2026, as at 31 March 2026 there is £0.234m remaining and this is committed to be spent in 2026/27 on schemes including The Hook playpark improvements and active travel plans for town centres.

## **Pressures Update**

### *Treasury Investments*

- 4.13 We continue to report on the reduced capital value in the Council's Multi Asset or Pooled Funds, as at 31 March 2026 this was £14.3m a reduction of £0.749m against the original investment. There is a statutory override (extended to 2028/29) which prevents this being charged to the general fund, however, to be prudent, the Council holds a reserve totalling £1.31m to mitigate the future potential impact. Whilst the capital value is currently below purchase price, these are long term investments made as part of the overall Capital and Investment Strategy and delivered a significant proportion of the overall interest in 2025/26 at £0.670m. All investments are closely monitored by the Governance Scrutiny Group.

### *Inflation*

- 4.14 In recent years the Council has seen a rise in cost base due to unprecedented high levels of inflation (11.2% in October 2022), although reductions were encouraging and a return to target levels of 2% were indicated, the war in the Middle East has caused further volatility with predictions suggesting a rise to 5% during 2026/27. Fuel and utilities are particularly affected, and this has a knock-on effect to other costs. Budgets for 2026/27 assumed 3% inflation which may be insufficient and result in further budget pressure. Fuel costs have increased significantly. As most of the Council's fleet has now been converted to HVO, which has also been affected, this could result in an additional budget requirement of £12k per month. Inflation may also impact the pending pay award for 2026/27 which has been budgeted at 3%. The impact on budgets and associated contracts will be kept under close review. It is recommended that £0.446m from 2025/26 underspends be appropriated to reserves to help mitigate these pressures. There is a correlation with interest rates which remain higher than anticipated as they are a key lever in government macroeconomic policy to control inflation.

### *Local Government Reorganisation*

- 4.15 New unitary Councils are expected to be operational from 1 April 2028. The Council is currently awaiting a decision on the preferred option, which is expected in July. The financial implications of implementation, together with the impact on staff attraction and retention during the transition period, remain largely unknown but are expected to be significant. A reserve was created in 2024/25 to support this change, with £0.661m allocated from underspends. Costs incurred to end March 2026 total £0.220m of which £0.123m of this is funded by Government grant. A further £0.635m from 25/26 underspends has already been approved to top up this provision, resulting in a revised balance of £1.199m.

### *Simpler Recycling*

- 4.16 Since the announcement of Simpler Recycling, the Council has been reporting the financial pressures arising from implementing new duties. New burdens

funding allocated by Government is expected to be insufficient to cover the costs of implementing the scheme and the 2026/27 budget report showed a £1.171m shortfall in funding across the MTFS period. This could worsen if funding from Extended Producer Responsibility (EPR) grant drops below anticipated levels. It has recently been confirmed that budgeted annual income of £0.2m for recycling credits will not continue, resulting in an additional £1m budget pressure over the 5-years. Replenishment of the Simpler Recycling reserve of £0.290m have been approved from 2025/26 underspends during the year, it is proposed that a further £0.5m is added to the reserve to mitigate the known financial risks arising from new service delivery as a result of government policy.

### *Transformation and Efficiency Plan*

- 4.17 The Council's Transformation and Efficiency Plan (TEP) is designed to meet emerging financial challenges. In 2025/26 the efficiencies target was £0.824m, with the three most significant components being income from Leisure Strategy contract renegotiations (£0.385m), increased Garden Waste charges (£0.132m), increased car parking charges (£0.110m), each of these have been met and exceeded. Total TEP efficiencies achieved for 2025/26 was (£1.0m), which overall was £0.177m above target, this mainly relates to improved performance at Rushcliffe Oaks Crematorium (£58k) and Edwalton Golf Course (£89k).

### **Reserves**

- 4.18 There are a number of movements in revenue reserves largely agreed as part of the budget setting process and budget monitoring reported during 2025/26. A net transfer to earmarked reserves of £4.374m comprises: £10.276m transferred to reserves from revenue less £5.902m transferred from reserves (£2.136m revenue and £3.766m Capital) The overall net movement on revenue reserves are detailed at **Appendix G**. The key points to note are:

#### Specific Reserves

- 4.19 Commentary on earmarked reserves:
- The NHB Reserve balance of £8.383m funds internal borrowing for capital projects (MRP Minimum Revenue Provision). Although this funding has now ceased, the reserve is sufficient to cover these payments for the remainder of the MTFS period
  - The Organisation Stabilisation Reserve balance of £8.121m will partly be used to fund the carry forward requests of £0.482m and the transfers to reserves of £0.608m (Appendix A). The balance provides for current and arising pressures such as inflationary volatility and could be used to support other reserves if required such as LGR and Simpler Recycling for which costs are still subject to change
  - The LGR reserve balance of £1.199m is set aside to support LGR implementation and will fund transitional costs, including training and

additional staff. This reserve and the Simpler Recycling Reserve have been commented on in paragraphs 4.15 and 4.16 above.

- 4.20 Overall whilst the level of Earmarked Reserves is a healthy £28.664m (24/25 was £24.289m) The ongoing pressure and risks (Section 5) and the unknown costs associated with LGR could quickly deplete these. General Fund balance of £2.604m accords with the Council's approved MTFS.
- 4.21 The Council's robust financial position enables it to fund service demand or cost pressures not identified in the budget. Some of these have already been mentioned above (e.g. LGR, Simpler Recycling and inflation). Requests for the use of reserves in 2026/27 (from 2025/26 efficiencies) to support continuing cost pressures and delivery of the Council's priorities are shown in **Appendix A**.

### **Conclusion**

- 4.22 The favourable variance is the result of planned efficiencies, additional income mainly from higher than expected interest rates and additional grants and good budget management. Streetwise insourcing and the success of Rushcliffe Oaks Crematorium have made significant contributions to this. These efficiencies will support pressures as discussed in paragraphs 4.11-4.15.
- 4.23 Despite the financial challenges experienced, prudent budgeting has negated the need to draw on reserves or to externally borrow. Inflation is an ongoing risk to both Council expenditure and to income receipts as pressures remain on household disposable income. The impact of LGR, local government funding reforms and other government policy initiatives such as Simpler Recycling continue to present ongoing challenges to the MTFS.
- 4.24 LGR will become the Council's main focus of transformation, as we head towards vesting day it is expected that this will require significant resources and reduce the opportunities for any additional major transformation schemes.
- 4.25 Whilst the Council currently has a relatively healthy reserves balance, this is a finite resource, and reserves will diminish over time. With the aforementioned challenges there remains the need to maintain healthy reserve balances. Reserves are necessary to insulate the Council against significant financial risks and enable the Council to deliver its corporate priorities, to improve services and invest and grow the Borough.
- 4.26 The year-end Financial Statements are subject to audit by Forvis Mazars and are anticipated to be considered by the Governance Scrutiny Group in September 2026.

### **Performance Monitoring – Corporate Strategy 2024-27**

- 4.27 The Corporate Strategy 2024-27 was approved at Council on 7 December 2023. The four themes contained within the 2019-2023 Strategy have been retained and The Environment will continue to be a major priority both in the medium and longer term. Performance is monitored by theme to better show

how corporate tasks and performance indicators for each of the four corporate priorities are progressing. The full corporate scorecard is in **Appendix I**.

- 4.28 Overall, there are seven performance measures that have not met target this year. Waste management performance has been lower than historic levels for a little while whilst waiting for the Environment Act changes to be implemented. Residents have started to see these changes with the rollout of glass collection from the kerbside as part of the Simpler Recycling arrangements and will be further improved once food waste is collected in 2027.
- 4.29 Full explanations for all exceptions can be found in **Appendix I**.
- 4.30 The Corporate Strategy 2024-27 pushes forward actions to improve the environment in Rushcliffe, with major investment made in large projects like Bingham Arena and Rushcliffe Oaks Crematorium. The Council has an ambitious target to achieve net-zero carbon emissions in its own operations by 2030 and much of the planned activity in the next four years will be focussed on this aim.

## **The Environment**

There are two strategic tasks progress comments are shown in the Annual Strategic Task Report.

- **Deliver the Climate Change Strategy 2021-2030** – currently 50% progress
- **Implement the Environment Act commitments** – showing as 46%.

### Key Achievements

## **Deliver the Climate Change Strategy 2021-2030**

### **1. Council: Decarbonising Operations**

**Fleet Transition:** The use of HVO fuel continues to be rolled out across the fleet. In addition, a further four new electric vehicles have been added into the Council's operational fleet, reducing annual emissions by approx. 12 tonnes CO<sub>2</sub>e. The Council continue to monitor costs of both HVO and diesel in light of the current situation in the Persian Gulf region.

**Energy Efficiency Upgrades:** Cotgrave Leisure Centre, Sir Julien Cahn and Gamston Community Hall have all benefited from a variety of energy efficiency improvements including PV, air source heat pumps and smart controls across achieving carbon neutral energy use when on a REGO tariff. Further rollout of retrofitting LED lighting in other Council buildings.

**Carbon Literacy Training:** Delivered training to over 80 staff members, embedding climate awareness into daily operations and decision-making.

**Green Procurement Policy:** Rolled out updated corporate procurement guidelines prioritising low-carbon suppliers and materials.

## 2. **Community: Supporting Residents and Businesses**

**Business Climate Network:** Launched a local business forum to share best practices on sustainability, with 35 SMEs participating in the first year.

**Community Climate Grants:** Funded 12 grassroots projects including repair cafés, community gardens, and energy advice workshops.

**Public Engagement:** Ran a successful “Climate Conversations” campaign, reaching over 5,000 residents through events, surveys, and social media.

## 3. **Conservation: Enhancing Natural Assets**

**Tree Planting Programme:** Planted 3,000 native trees across parks and green corridors, contributing to biodiversity and carbon sequestration. The community tree planting scheme for parish and town council’s was expanded for Winter 2025. Planting of 16,541 trees and shrubs at Rushcliffe Wood, Upper Broughton and 25,210 trees and shrubs at Wolds Wood, Kinoulton, commenced in early 2026.

**Biodiversity Action Plan Delivery:** Restored 5 hectares of wildflower meadows and improved 2 local nature reserves with new habitats and signage.

**Land Acquisition:** During 2025 land was purchase, this was approximately 50 acres of land at Upper Broughton to form Rushcliffe Wood and a further approximate 50 acres at Kinoulton to form Wolds Wood. This will be used to offset the residual carbon generated from Council Operations.

**Citizen Science Initiatives:** Engaged over 200 volunteers in wildlife monitoring and habitat surveys, strengthening local data and stewardship.

### **Implement the Environment Act commitments**

The main focus this quarter has been the further embedding of the Biodiversity Net Gain (BNG) process with Planning and Growth with staff continuing to update the guidance and undertaking assessment of planning application with BNG obligations. By 31 December 2025 four Biodiversity Net Gain reports submitted under planning permissions have been approved.

Further work has included consultation with county wide BNG group and supporting the development and implementation of the county **Local Nature Recovery Strategy**, which published by the county council in November 2025.

The Environment Act has a target to contribute to an increase in tree canopy and woodland cover in England to 17.5% by 2050. The purchase of land for additional tree planting for Carbon offsetting will contribute to this objective. Work has continued to allow the purchase of land to create

Rushcliffe Woods and Wolds Wood for carbon offsetting towards Council carbon neutral target of 2030.

**Biodiversity Duty:** The Environment Act requires the local authority to produce a report every 5 years on the actions taken by the council, the first report was published on the council's website in March 2026. A workshop for service area leads will be held in May 2026 to review potential biodiversity impacts from council services and potential action to address these issues.

**Environmental Health:** The Council undertook a public consultation exercise in 2024 with a proposal to revoke the existing Smoke Control Orders and replacing these with a single Smoke Control Order, covering the whole of the Borough. It was agreed to delay any decision to implement such an order for a period of 2 years (2026). In the meantime work has continued over the quarter to educate and advise the public on the use of wood fired burners.










**Waste and Resources:** There is a national target to reduce residual waste (excluding major mineral wastes) per capita by 50% by 2042. A key task is the implementation of the national Simpler Recycling scheme which is well underway with the delivery of glass recycling bins to households across the borough completed and a new kerbside glass collection service started in December 2025. A countywide communication package to promote and educate the public on the wider range of dry recycling that are now allowed in the blue wheeled bin was widely communicated with the distribution of over 50,000 new recycling stickers to residents. The changes came into effect on 31 March 2026 and include from 1 April 2026 including clean food trays and tetra packs to help further increase recycling rates and reduce contamination levels.

Work is now ongoing to deliver a new weekly food waste collection service by October 2027 as well as looking into a new service to collect soft plastics from households.

There are six performance indicators in this theme and two of them have not met their target:

- **Percentage of household waste sent for reuse, recycling and composting** – Nationally recycling and composting rates are dropping and our year-end target of 48% has been reduced from a previous figure of 50%. However, the first quarter of 2025/26 saw a significant drop in green waste collected of over 1000 tonnes due to the dry weather and this was reflected in overall year end garden waste tonnage being down compared to 2024/25. This has a significant effect on our overall year end recycling and composting rate with performance lower than the new revised target. The new Simpler Recycling legislation which includes kerbside glass collected from December 2025, changes to the blue bin input specification (March 2026) and food waste collections in October 2027 will see recycling performance rise to around 60%.

- **Cumulative number of fly tipping cases (against cumulative monthly comparison for last year)** – the increase is considered to be largely due to a change in the way fly tips are reported by WISE rather than an increase in fly tipping.

ENVIRONMENT									
Strategic Tasks				Performance Indicators					
 0	 2	 0	 0	 1	 2	 2	 1	 0	
No exceptions				Two exceptions: <ul style="list-style-type: none"> <li>• Percentage of household waste sent for reuse, recycling and composting</li> <li>• Cumulative number of fly tipping cases (against cumulative monthly comparison for last year)</li> </ul>					

### Quality of Life

Rushcliffe is renowned for providing excellent community facilities for residents and has continued to do so by delivering the Rushcliffe Leisure Strategy 2021-2027. The other task in this theme is Being an active partner in the delivery of the East Midlands Devolution Deal, which is expected to bring extra funding to the whole Derbyshire / Nottinghamshire area. By maximising involvement in the future of the combined authority, Rushcliffe can benefit from the future prosperity that this new Mayoral area provides.

### Performance Highlights

The performance of indicators in Strategic Housing once more demonstrates significant positive outcomes, highlighting the effectiveness of our current strategies despite challenging market conditions and ongoing issues with stalled Section 106 sites. The reduction in the number of households in temporary accommodation and shorter lengths of stay indicate successful efforts to prevent homelessness and provide more stable housing solutions. Additionally, the high percentage of applicants rehoused in shorter timeframes (8 weeks against a target of 11 weeks) reflects effective prioritisation of urgent cases and robust case management. Overall, these achievements illustrate the resilience of our processes and policies in navigating current market pressures and planning constraints.










### LINS51 Number of leisure centre users – public

Overall usage has been very good, although the total usage has been impacted by refurbishments at Cotgrave and Keyworth Leisure Centres. The leisure industry in general continues its recovery following Covid-19 with usage nearly returning to pre-covid levels.

- **Be an active partner in the delivery of the East Midlands Devolution Deal** – this task has been completed and incorporated into business as usual.
- **Deliver Rushcliffe’s Leisure Strategy 2021-2027** – this task is now complete. Cotgrave and Keyworth leisure centre developments are now complete and a project team has been created to support the end of the East Leake PFI in 2027 which will see the inclusion of the leisure facility in the Council’s leisure contract. The Council has also developed an opportunity to lease West Park cricket facility to Nottinghamshire County Cricket Club which will see the facility become a hub for community cricket, while also providing high-quality facilities for the club’s expanded player pathway, which gives boys and girls the opportunity to progress towards a professional career. In line with the local football facilities plan strategy a number of joint visits have taken place to sites that have been identified and participation information shared. Green flags achieved at Rushcliffe Country Park, the Hook and Sharphill Woods. The new walking and cycling bridge over the river Trent is in place and will shortly open to members of the public. Work has begun on the Council’s new community venue in Sharphill near Edwalton, which will provide an exciting new space for residents, groups and businesses to enjoy. This new facility is due to be opened in the Spring of 2026.

There are 11 quality of life performance indicators, only one is an exception:

- **Cumulative number of successful homelessness prevention outcomes** – four successful homelessness preventions outcomes for March. This takes the overall total for the year to 58. Lower figures are primarily due to fewer registered provider properties being advertised on Homesearch and a higher number of applicants. Homeless cases are therefore being rehoused later in the process.

QUALITY OF LIFE									
Strategic Tasks				Performance Indicators					
 2	 0	 0	 0	 8	 0	 1	 1	 1	
No exceptions				One exception: <ul style="list-style-type: none"> <li>• Cumulative number of successful homelessness prevention outcomes</li> </ul>					

### Sustainable Growth

There are five strategic tasks, progress comments are shown in the Annual Strategic Task Report.

- **Provide community leadership in the redevelopment of the Ratcliffe on Soar site, during and post decommissioning of the power station – 50% progress**
- **Implement Levelling-up and Regeneration Bill commitments – 10% progress.** The Levelling-up and Regeneration Act came into effect in 2023, however whilst the Act is now law, it requires secondary legislation and further guidance to be fully implemented. Key secondary legislation still not in place include new Infrastructure Levy and National Development Management Policies. Hence, the percentage progress of this task is still relatively low
- **Adopt a Greater Nottingham Strategic Plan – currently 75% progress.** The plan was submitted in December 2025, and three inspectors have been appointed. Examination hearings are due in June / July 2026 with adoption in December 2026
- **Support the delivery of the new employment sites and new homes, including meeting affordable housing targets, at key sites including Fairham, Gamston, RAF Newton and Bingham – currently 50% progress.** With the exception of the Gamston site, where two applications are currently pending consideration and a third is expected later this year, the strategic sites now have the benefit of planning permission, and are delivering much need housing in the Borough to meet local and national targets
- **Develop and deliver an Economic Growth Strategy for the Borough –** the strategy has been adopted and the task is complete. We remain an active partner with both senior officers and Councillors engaging with East Midlands Combined County Authority officers.










#### Performance Highlights

##### LINS24 Number of affordable homes delivered

Ten sites delivered affordable housing in quarter 4. They delivered 67 affordable housing units of the following tenures: 40 units for Affordable Rent, 8 units for Social Rent, 3 First Homes, and 16 Shared Ownership / Homebuy.

Of the sites that have started to deliver affordable housing, approximately 366 affordable housing units remain to be delivered, of which around 268 are under construction.

There are 11 sustainable growth performance indicators, there are no exceptions.

SUSTAINABLE GROWTH								
Strategic Tasks				Performance Indicators				
 1	 4	 0	 0	 6	 1	 0	 0	 4
No exceptions				No exceptions				

## Efficient Services

- 4.31 The Council strives to deliver services in the most efficient way. New ways of working and cost efficiencies where possible will be sought during the four years of this Strategy.

There are two strategic tasks, progress comments are shown in the Annual Strategic Task Report.

- **Deliver good value for money in Council operations for residents** – current progress is 66% (100% for 2025/26) and is being monitored through the year with the Medium-Term Financial Strategy (MTFS)
- **Be an active partner in the delivery of the Local Government Reorganisation for the Nottinghamshire region** – progress is 100%. This is complete.

### Performance Highlights

#### LIDEG61 Income from all activities at Rushcliffe Oaks

Income has increased from £664,832 in 2024/25 to £842,223 this year and is over £120,00 above target. This is primarily a result of increased cremations, up from 617 to 770 and is testament to the excellent service provided.

LIFS15 Value of savings achieved by the Transformation Strategy against the programme at the start of the financial year.

The three most significant factors for being over target are income from the Leisure Strategy contract renegotiations (£0.385m), Garden Waste Scheme from increased fees (£0.132m), income from car parks due to increased fees (£0.110m).

#### LINS49 Number of empty homes brought back into use










The number of homes brought back into use this year is more than double 2024/25, 23 compared to 10 homes. This has been aided by the firm commitment to provide resources into achieving the aims of the Empty Homes Strategy 2024 -2029.

- There are 11 performance indicators falling under the Efficient Services priority. Three are exceptions at this stage of the year:
- **Percentage of Councillors completing e-learning mandatory e-learning modules this municipal year** – the percentage of Councillors attending in-person training events this year has fallen below target. The focus of both officers and Councillors has been on increasing the percentage of Councillors completing the mandatory e-learning courses following the adoption of the Councillors' Learning and Development Policy last July. This target has been achieved. A number of in-person training events are planned for this year however, it should be noted that the uncertainty surrounding LGR, a potentially higher number of meetings also due to LGR, and this being the 'expected' final year of the electoral cycle may all naturally decrease the engagement of Councillors in training across the board
- **Number of missed bins** – With the start of kerbside glass collections in December 2025 the Council estimates it emptied around 3.6 million bins in the year including grey, blue, garden waste and glass bins and missed 3684 bins

This equates to 0.1% of bins being missed or a success rate of getting it right first time of 99.9%

Moving forward for 2026/27 and with a full year of glass bin collections the council will empty around 3,912,000 bins and the performance indicator will be amended to show the percentage of bins missed in relation to the overall number of bins emptied

- **Income generated from community buildings** – Whilst income generated from community buildings increased from £100,000 in 2024/25 to £106,050.75 in 2025/26 some planned closures of some buildings for planned refurbishments meant the stretching target of £149,700 was not met. Planned refurbishments of Sir Julien Cahn, The Arena and also Gamston Community Hall meant a reduced level of capacity for part of the year seeing a reduction in income. These buildings are now fully open and available for hire and marketing of all of our community buildings will continue to encourage community use. It should also be noted that Income generated from parks, pitches and open spaces, LINS73B saw overall income of £382,000 which is significantly higher than the £342,000 received in 2024/25.

EFFICIENT SERVICES								
Strategic Tasks				Performance Indicators				
 1	 1	 0	 0	 25	 1	 3	 0	 0
No exceptions				Three exceptions: <ul style="list-style-type: none"> <li>• Percentage of Councillors completing e-learning modules this municipal year</li> <li>• The number of missed bins</li> <li>• Income generated from community buildings</li> </ul>				

## 5. Risks and Uncertainties

- 5.1. Failure to comply with Financial Regulations in terms of reporting on both revenue and capital budgets could result in criticism from stakeholders, including both Councillors and the Council's external auditors.
- 5.2. The transfer of the net surplus to reserves will strengthen the Councils ability to respond to unexpected pressures including LGR and Simpler Recycling (as discussed in this report) and carry forward of budget efficiencies will assist the Council to meet its priorities to support and grow the Borough.
- 5.3. The first multi-year settlement in a decade was announced for 2026/27 for three years. However, the two later years are subject to change. Business rates reset and fairer funding reforms have resulted in a reduction in income for the Council and transition funding is only short term. In addition LGR restricts the ability of the council to make significant transformation compounding pressure on the budget.. The Council has prepared a 5-year MTFS demonstrating financial stability without the need to borrow, however this position can quickly change and needs to be closely monitored.
- 5.4. There is an ongoing risk from inflation on both income and expenditure, including pay. Inflation has remained above 3% for most of 2025/26, with the war in the Middle East causing further increases. Predictions suggest this could reach 5% during 26/27 with fuel and utilities are specifically affected and this can have a knock-on effect to other costs, especially those affecting the capital programme. The resultant slowing of the economy could affect income from fees and charges and further contribute to cost-of-living pressures, potentially affecting collection rates for Council Tax and Business Rates income which are the main sources of funding for the Council.
- 5.5. Staff turnover and recruitment continue to be challenging in the sector and this is increasing due to the pressures and uncertainty around LGR. Costs of recruitment and agency costs increase the pressure on the pay budgets and the ability to deliver high quality services.

5.6. The Council must be adequately protected against such risks, necessitating a sufficient level of reserves. Additionally, the Council should have the flexibility to utilise reserves for projects with potential benefits or when there is a shift in strategic direction. Specific reserves are held for the above risks see **Appendix G**. The Council remains committed to maintaining financial resilience during these challenging times.

## **6. Implications**

### **6.1. Financial Implications**

Financial implications are covered in the body of the report.

### **6.2. Legal Implications**

There are no direct legal implications arising from this report. It supports the delivery of a balanced budget.

### **6.3. Equalities Implications**

There are no direct equalities implications arising from this report.

### **6.4. Section 17 of the Crime and Disorder Act 1998 Implications**

There are no direct Section 17 implications arising from this report.

### **6.5. Biodiversity Net Gain**

There are no direct Biodiversity Net Gain implications arising from this report.

### **6.6. Local Government Reorganisation**

There are no Local Government Reorganisation implications associated with this report.

## **7. Link to Corporate Priorities**

The Environment	Successful management of the Council's resources can help the Council deliver on its goals as stated in the Corporate Strategy and monitored through this quarterly report
Quality of Life	
Efficient Services	
Sustainable Growth	

## 8. Recommendations

It is RECOMMENDED that the Corporate Overview Group scrutinises:

- a) the 2025/26 revenue position and efficiencies identified in **Table 1 and Appendix A and B**
- b) the changes to the earmarked reserves as set out at **Appendix G** along with the carry forwards and appropriations to reserves in **Appendix A**
- c) the re-profiled position on capital and approves the capital carry forwards outlined in **Appendix D and F** and summarised in **Appendix H**
- d) the update on the Special Expenses outturn at paragraph 4.7 and in **Appendix C**, and
- e) performance exceptions (detailed in paragraphs 4.25 to 4.28) to judge whether further scrutiny is required.

<b>For more information contact:</b>	Peter Linfield Director of Finance and Corporate Services Tel: 0115 9148 439 plinfield@rushcliffe.gov.uk
<b>Background papers available for Inspection:</b>	Council 6 March 2025 – 2025/26 Budget and Financial Strategy Cabinet 9 September 2025 – Revenue and Capital Budget Monitoring Q1 Cabinet 9 December 2025 – Revenue and Capital Budget Monitoring Q2 Cabinet 10 March 2026 – Revenue and Capital Budget Monitoring Q3
<b>List of appendices:</b>	<b>Appendix A</b> – Revenue Outturn Position <b>Appendix B</b> – Revenue Variance Explanations <b>Appendix C</b> – Special Expenses <b>Appendix D</b> – Capital Programme Summary <b>Appendix E</b> - Changes to Capital Budget <b>Appendix F</b> – Capital Variance Explanations <b>Appendix G</b> – Movement in Reserves <b>Appendix H</b> – Summary Capital carry forwards <b>Appendix I</b> – Strategic Performance Scorecard

## Revenue Outturn Position 2025/26

2025/26	Original Budget £000	Revised Budget £000	Outturn £000	Variance over/(under) £000
Chief Executive	1,613	1,611	1,703	92
Development & Economic Growth	467	531	674	143
Finance & Corporate	4,892	5,155	4,343	(812)
Neighbourhoods	7,939	7,361	6,069	(1,292)
<b>Sub Total</b>	<b>14,911</b>	<b>14,658</b>	<b>12,789</b>	<b>(1,869)</b>
Capital Accounting Reversals	(1,895)	(1,895)	(1,895)	0
Minimum Revenue Provision	1,174	1,666	1,659	(7)
<b>Total Net Service Expenditure</b>	<b>14,190</b>	<b>14,429</b>	<b>12,553</b>	<b>(1,876)</b>
Grant Income (Including New Homes Bonus)	(3,239)	(3,239)	(4,031)	(792)
Collection Fund	(16,650)	(16,650)	(16,664)	(14)
<b>Total Funding</b>	<b>(19,889)</b>	<b>(19,889)</b>	<b>(20,695)</b>	<b>(806)</b>
<b>Net Transfer to/(from) Reserves</b>	<b>5,699</b>	<b>5,460</b>	<b>8,142</b>	<b>2,682</b>
<b>Carry Forwards</b>				
Grant - Planning - Green Belt Review Funding				70
Grant - Planning - Skills Delivery Funding				10
Grant - Planning - Local Plan Funding				108
Grant - Planning - Digital Improvement Funding				50
Grant - Planning - Development Management Funding				92
Grant - Planning - Greater Nottingham Strategic plan				13
Discretionary Housing (NCC additional funding)				58
IT support & maintenance and cyber security				81
<b>Reserves movements</b>				
Financial Management System Upgrade Q3				140
LGR Q3				635
Simpler Recycling Q3				290
Top up planning appeals reserve Q3				262
Edwalton Golf Course clubhouse enhancements Q3				130
LGR Government funding to LGR reserve				123
Streetwise revenue underspend used to fund capital vehicle replacement				22
Release from LGR to cover spend				(220)
Release from reserves to cover planning appeals				(128)
Simpler Recycling for loss of recycling credits				500
Inflationary pressures				446
<b>Total Committed from underspend</b>				<b>2,682</b>
<b>Net Budget Deficit/(Surplus)</b>				<b>0</b>

## Revenue Variance Explanations (over £25k)

## Adverse variances in excess of £25k

Department	Reason	Projected Outturn Variance £000
Planning & Growth	Reduction in planning income from fees £260k and cost of appeals £128k (covered by release from reserves), legal fees £34k.	422
Financial Services	Bad debt provision £171k, £123k spend on LGR offset by grant in other grant income	294
Revenues & Benefits	Council tax support scheme local discounts (care leavers/annexe) £38k, Housing Benefits not funded £98k	136
Economic Development	Growth posts/maternity cover £107k (this overspend is offset by savings of £37k at the Crematorium related to this backfill and UKSPF admin grant £49k)	107
Property	£85k less capitalisation of salaries due to slippage of capital schemes, shortfall on rents due to Bridgford Hall changover in tenancy £49k and vacancies at the Point £24k	158
Executive Management Team	LGR proposal	64
Business Support Unit	Postage costs increase	57
Depot & Contracts	£50k tyres	50
ICT	Broadband provision extended to cover more sites	30
Legal	Additional resources to cover sickness	29
<b>Total Adverse Variances</b>		<b>1,318</b>

## Favourable variances in excess of £25k

Department	Reason	Projected Outturn Variance £000
Financial Services	£617k additional interest, £74k efficiency on insurance premiums, contingency £339k	(1,030)
Depot & Contracts	£209k salaries due to Fairham pastures refuse collection not required in year, £73k Edwalton Golf Course improved performance, £35k diesel, £40k sale of waste bins not budgeted as ad hoc, £191k Glass Credits not budgeted as income was uncertain, £51k additional income for glass due to increased per tonne prices, £165k Toothill Electric renegotiation backdated.	(764)
Streetwise	Efficiencies; salaries offset by agency total £126k, £28k grant income, £35k vehicle recovery and repairs and £26k on general consumables (budgets still being refined post insourcing)	(324)
Crematorium	Efficiencies across Crematorium (budgets being refined as more usage data available), main areas £37k salaries (offsets maternity backfill in Economic Development), £100k additional income, £41k utilities.	(231)
Revenues & Benefits	Increase in costs recovered £84k, £32k reduction in bad debt provision, £58k additional DHP subsidy from Nottinghamshire County Council, to be carried forward to award in 26/27	(174)
Planning Policy	£108k Development Plans (carry forward) £42k salaries due to part year vacancies and turnover affecting scale points	(150)
Community Development	£27k Biodiversity Net Gain grant, £67k additional income from AGP pitches	(94)
ICT	Cyber security projects, and support & maintenance contracts carry forward to 26/27 required to support ongoing growth	(81)
Economic Development	UKSPF Admin grant	(49)
Communications & Customer Services	Efficiency from Research & Intelligence officer vacant post not recruited in year	(41)
Planning & Growth	Salaries £159k offset by agency costs £123k due to staff turnover and vacancies	(36)
Environmental Health	Taxi licensing £34k income performing better than budget	(34)
Business Support Unit	In year vacancies	(27)
<b>Total Favourable Variances</b>		<b>(3,035)</b>
<b>Other minor variances</b>		<b>(152)</b>
<b>Total Net Service Expenditure Variance</b>		<b>(1,869)</b>

## Special Expenses Outturn 2025/26

2025/26	Original Budget	Actual Outturn	Variance	Reasons
<b>West Bridgford</b>				
Parks & Playing Fields	496,000	484,306	(11,694)	Additional income - £9k football at Alford Road, £8k Tennis at Bridgford Park, £6k saving on maintenance works due to capitalisation of fencing. Offset by additional expenditure £8k insurance claims relating to general open spaces.
West Bridgford Town Centre	117,400	111,118	(6,282)	Savings on events and additional sponsorship income
Community Halls	131,300	145,856	14,556	£8k shortfall in rental income for Gamston, £7k responsive works at Lutterrel Hall
Repayment of Revenue Deficit	16,000	16,000	0	
Annuity Charges	110,400	110,400	0	
Revenue Contribution to Capital Outlay	100,000	100,000	0	
Sinking Fund (The Hook)	20,000	20,000	0	
<b>Total</b>	<b>991,100</b>	<b>987,680</b>	<b>(3,420)</b>	
<b>Keyworth</b>				
Keyworth Cemetery	9,600	8,100	(1,500)	Savings on responsive works
Annuity	500	500	0	
<b>Total</b>	<b>10,100</b>	<b>8,600</b>	<b>(1,500)</b>	
<b>Ruddington</b>				
Ruddington Cemetery	10,400	8,911	(1,489)	Savings on responsive works
<b>Total</b>	<b>10,400</b>	<b>8,911</b>	<b>(1,489)</b>	
<b>Total Special Expenses</b>	<b>1,011,600</b>	<b>1,005,191</b>	<b>(6,409)</b>	

## Capital Programme Summary 2025/26

2025/26	Original Budget £000	Current Budget £000	Actual Outturn	Outturn Variance £000	Reason
Development & Economic Growth	761	2,190	1,292	(898)	Underspends; £279k underspend at Crematorium this is committed and mainly due to delay in PV works and will be carried forward to 26/27. £237k Highways Verge Improvements, decision yet to be made on works, balance required to be carried forward to 26/27. £68k carry forward on The Point to meet interior alterations. £46k Cotgrave Business Hub and £70k RBC tourism signage budgets are released as efficiencies with works no longer required.
Neighbourhoods	7,065	11,834	8,856	(2,978)	Underspends; £1.197m Support for Registered Housing Providers to be carried forward for 21 units at Cotgrave, £458k Land for Carbon Offsetting this is shown as a saving with no further expenditure planned, Edwalton Golf Course Enhancements flood works have been completed, £240k balance to be carried forward for building enhancement works not yet completed, £200k Toothill Sports Complex improvement works delayed by lighting negotiations, budget will be carried forward to complete in 26/27. £215k relates to unspent balance on Bingham Leisure Hub £107k of this is released as an efficiency; £100k to be carried forward to support capital contingency; and £8k remainder carried forward for specific works, £120k Edwalton Community Facility works have commenced but will be completed in 26/27, £185k DFGs although fully committed there are timing delays in completion of works balance will be carried forward for completion, £194k underspend on recycling bins (Simpler Recycling) due to good procurement is released as an efficiency.
Finance & Corporate Services	368	825	715	(110)	Underspends; Financial Management System £50k, project has been delayed and underspend is required to be carried forward to complete implementation. £52k Digital Strategy will be carried forward to undertake essential works in 26/27.
Contingency	150	25	0	(25)	Original budget £150k topped up by £286k carry forward from 24/25 to give total budget of £436k. Allocated to: ICT replacement Programme £16k, AV Replacement Programme £30k, Manvers £100k; Water Course Enhancements £100k EGC Enhancements £90k; Netcall AI Assist (Customer Services) £18k, Keyworth Leisure Centre roof works £52k. £25k remaining budget will be carried forward.
<b>Total Expenditure</b>	<b>8,344</b>	<b>14,874</b>	<b>10,862</b>	<b>(4,011)</b>	
<b>Funded By</b>				<b>0</b>	
Capital Receipts	2,719	4,422	4,277	(145)	
Government Grants	1,650	2,277	2,151	(125)	
Other Grants & Contributions	56	143	115	(28)	
Section 106 / CIL	0	2,048	554	(1,494)	£1.2m to meet Support for RHPs carry forward. Payments to be released in 2026/27.
Use of Reserves	3,919	5,984	3,765	(2,219)	To fund carry forwards.
Borrowing	-	-	-	-	
<b>Total Funding</b>	<b>8,344</b>	<b>14,874</b>	<b>10,862</b>	<b>(4,011)</b>	

### Changes to Capital Budget

Budget Change / Scheme	Adjustments £000	Comment	Funded by	Approval
<b>Budget Approved Quarter 3</b>	<b>14,607</b>			
REPF Grants	2	Revised grant allocation	Govt Grant	Budget Holder/Financial Services Manager.
UKSPF Business Support Grants	(74)	Revised Business Support Grants allocation	Govt Grant	Budget Holder/Financial Services Manager.
Bridgford Park Kiosk	10	Approval to undertake works	Virement	Budget Holder/Financial Services Manager.
DFG Mandatory Grants	66	Additional Govt Grant awarded	Govt Grant	Budget Holder/Financial Services Manager.
The Point	40	Approval to undertake works	Virement	Budget Holder/Financial Services Manager.
Cotgrave Business Hub	(50)	Budget not required, vired to other projects	Virement	Budget Holder/Financial Services Manager.
Cotgrave and Keyworth Leisure Enhancements	57	Revised cost of works	Virement	S151 and Director of Development and Economic Growth
Capital Contingency	(57)	Allocation to Cotgrave and Keyworth Leisure Centres	Virement	S151 and Director of Development and Economic Growth
Rushcliffe Arena Solar Panels	271	Funded through East Midlands Councils Combined Authority and Department for Energy Security and Net Zero	Other Grant	Budget Holder/Financial Services Manager.
<b>Current Budget</b>	<b>14,873</b>			

## Capital Variance Explanations

Name	Opening Budget	Current budget	Actual Outturn	Projected Outturn Variance	Efficiency (E) acceleration (A) overspend	Comment
<b>Development &amp; Economic Growth</b>						
REFP GRANT BUSINESS GRANTS CAP PROJECTS	0	179,000	174,067	(4,933)	C	To meet final grant commitment
UKSPF BUSINESS SUPPORT GRANTS	0	231,500	225,809	(5,691)	C	UKSPF scheme extended to September 2026 the carried forward balance will be awarded during 2026/27.
KEYWORTH CEMETERY 22-23	25,000	25,000	0	(25,000)	C	Awaiting local diocese approval for works to retaining wall, works expected to commence 2026/27.
MANVERS BP ENHANCEMENTS	200,000	360,000	324,798	(35,202)	C	Works were completed May 2026, carry forward required for final payment.
STREETWISE DEPOT	100,000	176,000	141,789	(34,211)	C	Vehicle wash, improvements to warehouse completed. Carry forward required to complete fire safety measures and air conditioning works.
BRIDGFORD PARK KIOSK	25,000	35,000	33,714	(1,286)	E	Project complete.
COLLIERS BP CP SURFACE/DRAINAGE	16,000	0	0	0		Budget moved to Manvers BP.
HIGHWAYS VERGE IMPROVEMENTS	200,000	237,000	0	(237,000)	C	£10k preliminary design work awarded for 2 schemes in Cotgrave and 2 schemes in Cropwell Bishop, delays from Via have prevented works commencing. Budget to be carried forward to meet commitments.
WATERCOURSE IMPROVEMENTS	0	330,000	314,439	(15,561)	C	Works at Compton Acres have been completed, additional works have been identified downstream, remaining budget to be carried forward to fulfil these works.
THE POINT	25,000	80,000	11,723	(68,277)	C	Works to roller shutters complete. Structural work resulting from water in the basement to be undertaken. Balance will need to be carried forward for doors and interior alterations to split Units A and B following the vacancy created by a long term tenant.
BINGHAM MARKET PLACE IMPROVEMENTS	0	6,000	0	(6,000)	E	No commitments at this stage, budget released as an efficiency.
EXTERNAL DOOR & WINDOW UPGRADES VARIOUS SITES	0	46,000	6,801	(39,199)	C	Works are continuing budget required to be carried forward.
WALKERS YD 1a/b and 3	30,000	0	0	0		Not cost effective to do anything energy efficiency wise at present. Budget moved to support requirement for Watercourse improvements.
COTGRAVE BUSINESS HUB	70,000	76,000	0	(76,000)	C/E	Balance to be carried forward for external canopy lighting and power bollards works required in 2026/27.
RBC TOURISM/SIGNAGE	70,000	70,000	0	(70,000)	E	Expenditure incurred was below deminimis for capital and has been transferred to revenue. No further works required.
RUSHCLIFFE OAKS CREMATORIUM	0	338,000	58,834	(279,166)	C	Carry forward required for water feature, external landscaping schemes, air conditioning and potential installation of enhanced PV provision.
<b>Development &amp; Economic Growth Total</b>	<b>761,000</b>	<b>2,189,500</b>	<b>1,291,974</b>	<b>(897,526)</b>		

## APPENDIX F

Name	Opening Budget	Current budget	Actual Outturn	Projected Outturn Variance		Comment
<b>Neighbourhoods</b>						
GRESHAM SPORTS PARK REDEVELOPMENT	0	62,000	52,296	(9,704)	C	Balance to be carried forward balance to bolster 26/27 project for Gresham Legionella and decarbonisation works.
LAND ACQUISITION CARBON OFFSETTING	0	1,500,000	1,042,184	(457,816)	E	Land acquisition including professional fees and charges: complete: £535k Upper Broughton (Rushcliffe Wood) and land off A46 (Wolds' Wood) £506k. No further acquisition is required at present.
WARM HOMES GRANT	750,000	142,000	136,306	(5,694)	E	Fully funded by Government Grant, works complete and remaining grant to be returned.
SUPPORT FOR REGISTERED HOUSING PROVIDERS	0	1,236,000	39,270	(1,196,730)	C	£1.2m was accelerated for 21 units of affordable housing, this has not yet completed and balance is to be returned to 2026/27.
BINGHAM LEISURE HUB	0	250,000	35,474	(214,526)	E/C	£108k to be carried forward: £100k to Capital Contingency to support future LC requirements and £8k for Building Management System upgrade. £107k can be released as an efficiency.
GAMSTON COMMUNITY CENTRE ENHANCEMENTS	0	116,000	131,732	15,732	O	Air source heat pump change. Works complete, additional costs incurred due to time extension. The overspend will need to be met from Special Expenses.
WEST PARK ENHANCEMENTS	425,000	661,000	667,997	6,997	O	Works complete, the overspend arises from increased cost of roller shutters.
WB - CAR PARK RESURFACING	18,000	38,000	24,407	(13,593)	C	£13k balance to be spent at Bridgford Park.
DISABLED FACILITIES GRANT	1,040,000	1,203,000	1,017,766	(185,234)	C	Grants fully committed but works not all fully complete. Unspent balance to be carried forward to support commitments and future spending pressures.
DISCRETIONARY TOP-UPS DFGs	56,000	223,000	149,865	(73,135)	C	Unspent balance to be carried forward to support commitments and future spending pressures.
HOME UPGRADE GRANT (HUG2) GRANT EXPENDITURE	0	47,000	46,809	(191)	E	Scheme complete.
COTGRAVE AND KEYWORTH LEISURE CENTRE ENHANCEMENTS	1,200,000	1,655,000	1,566,896	(88,104)	E/C	Complete refurbishment of Cotgrave and Keyworth Leisure Centres now complete, £68k efficiency achieved. £20k carry forward requested for the pool filter media replacement.
RCP PLAY AREA	25,000	25,000	26,704	1,704	O	Works complete, minor overspend.
ARENA ENHANCEMENTS	0	65,000	65,502	502	O	Enhancements include; furniture for reception area, window retinting (Parkwood part funding); pigeon netting, flooring replacements, cladding and footpath works.
TOOTHILL SPORTS COMPLEX IMPROVEMENTS	100,000	200,000	0	(200,000)	C	This provision is a contribution to Toothill School for them to undertake enhancement and LED works to the lighting columns on the athletics track and the hockey pitch. The sum will need to be carried forward to meet this commitment in 2026/27.
EDWALTON GOLF COURSE ENHANCEMENTS	0	350,000	109,754	(240,246)	C	£110k floodworks complete. Balance to be carried forward to meet commitment for building enhancements.
EDWALTON COMMUNITY FACILITY (Sharphill Community Hall)	840,000	664,000	544,366	(119,634)	C	Works commenced September with expected completion expected May 2026, balance to be carried forward.
GREYTHORN DRIVE PLAY AREA	0	48,000	45,581	(2,419)	E	Works complete.
BRIDGFORD PK PLAY AREA SPEC EXP	0	20,000	19,403	(597)	E	Works complete.
PLAY AREAS / FACILITIES FOR OLDER CHILDREN	100,000	300,000	307,062	7,062	A	4 schemes complete.
VEHICLE REPLACEMENT	2,511,000	1,458,000	1,449,216	(8,784)	C/O	£22k overspend on chipper to be met from Streetwise underspend, £31k to be carried forward for Ford Transit Panel Van (Streetwise)
RECYCLING BINS	0	1,250,000	1,055,957	(194,043)	E	Requirements from Simpler Recycling, efficiency has been realised due to good procurement.
RCP ENHANCEMENTS/ROU ASSET IFRS16	0	50,000	49,763	(237)	E	Footpath enhancement, kissing gate and fencing works complete.
RUSHCLIFFE ARENA SOLAR PANELS	0	271,000	271,341	341	O	
<b>Neighbourhoods Total</b>	<b>7,065,000</b>	<b>11,834,000</b>	<b>8,855,651</b>	<b>(2,978,349)</b>		

## APPENDIX F

Name	Opening Budget	Current budget	Actual YTD	Projected Outturn Variance		Comment
<b>Finance &amp; Corporate Services</b>						
ICT REPLACEMENT PROGRAMME	75,000	103,500	119,836	16,336	A	Overspend arises from decision to accelerate the purchase of PCs and laptops to take advantage of price before anticipated 12% inflationary increase. Budget accelerated from 2026/27
FINANCIAL MANAGEMENT SYSTEM REPLACEMENT	0	197,400	147,500	(49,900)	C	Project delayed due to supplier capacity, budget to be carried forward to complete implementation in 2026/27.
ICT SECURITY	0	21,000	4,933	(16,067)	C	To be carried forward for security commitments in 2026/27.
TECHNICAL INFRASTRUCTURE	192,000	205,000	219,368	14,368	A	Overspend to be accelerated from 2026/27
DIGITAL STRATEGY	20,000	60,000	8,000	(52,000)	C	Not committed but will be carried forward to support ICT security in 26/27
APPLICATIONS & APPS	0	31,000	0	(31,000)	C	£22k committed for sharepoint and licences. Balance to be carried forward.
AV REPLACEMENT SYSTEM	81,000	189,100	195,953	6,853	O	Overspend arises from Property snagging work.
INCOME MANAGEMENT SYSTEM	0	0	1,500	1,500	O	Minor overspend on project management costs.
NETCALL AI ASSIST	0	18,000	17,672	(328)	E	Project complete.
<b>Finance &amp; Corporate Services Total</b>	<b>368,000</b>	<b>825,000</b>	<b>714,762</b>	<b>(110,238)</b>		
<b>Contingency</b>						
CAPITAL CONTINGENCY	150,000	25,000	0	(25,000)	C	Original budget £150k topped up by £286k carry forward from 24/25 to give total budget of £436k. Allocated to: ICT replacement Programme £16k, AV Replacement Programme £30k, Manvers £100k; Water Course Enhancements £100k EGC Enhancements £90k; Netcall AI Assist (Customer Services) £18k, Keyworth Leisure Centre roof works £52k. £25k remaining budget will be carried forward.
	<b>150,000</b>	<b>25,000</b>	<b>0</b>	<b>(25,000)</b>		
	<b>8,344,000</b>	<b>14,873,500</b>	<b>10,862,387</b>	<b>(4,011,113)</b>		

## Movement in Reserves

Movement in Reserves	Balance at 31.03.25	Transfers in	Transfers out	Balance at 31.03.26	Transfers in notes	Transfers out notes
<b>Investment Reserves</b>						
Regeneration and Community Projects	4,281	463	- 86	4,658	£333k planned transfers (€100k special expense playareas, £68k annuity charges, Sinking funds; £40k skate park (hook, RCP), £50k Gresham, £50k crematorium, £25k Edwalton Golf Course), £130k Edwalton Golf Course enhancements from 25/26 underspends	£86k Capital spend on play areas (older children and Greythorn)
Investment Properties Sinking Fund	882	200	- 378	704	£200k planned transfer	
New Homes Bonus	8,153	1,478	- 1,248	8,383	£1.478m planned transfer from NHB income	£1.174 MRP planned transfer, £74k capital spend on Sharpill community hall
<b>Corporate Reserves</b>				-		
Organisation Stabilisation	3,908	4,640	- 427	8,121	£3.550m planned transfer in from I&E surplus, £482k carryforwards to 26/27, appropriations from 25/26 underspends - £140k Financial Management System (FMS) upgrade and £446k towards inflationary pressures. And £22k to replace vehicle replacement spend,	£18k App Guard planned transfer, £99k 24/25 carry forwards, £50k ICT agency, £70k Green Belt Funding £20k Homes for Ukraine from 24/25 underspends. Capital expenditure - £148k FMS, £22k vehicle replacement
Climate Change	2,492	-	- 1,042	1,450		Capital spend land acquisition for Carbon Offsetting (Wolds Wood and Rushcliffe Wood)
Treasury Capital Depreciation (IFRS9)	1,310	-	-	1,310		
Risk and Insurance	100	-	-	100		
Planning Appeals	425	262	- 128	559	Top up from 25/26 underspends	To cover agency spend
Elections	101	50	-	151		
Flood Grant & Resilience	22	-	-	22		
Simpler Recycling	1,250	2,197	- 1,788	1,659	£1.407m planned transfer, £690k top up from 25/26 underspends.	£272k planned transfer to meet revenue shortfall, £1.516m capital expenditure (1.06m recycling bins, £460k vehicles)
Local Government Reorganisation	661	758	- 220	1,199	£758k from 25/26 underspends (inc £123k government grant).	Spend on LGR consultation and proposal including £126k to Nottinghamshire County Council.
<b>Operating Reserves</b>		-	-	-		
Planning	56	29	- 85	-	Planned transfer	Planned transfer
Leisure Centre Maintenance	43	15	-	58	Planned transfer	
Vehicle Replacement Reserve	605	185	- 500	290	Planned transfer	Capital expenditure
<b>Total</b>	<b>24,289</b>	<b>10,277</b>	<b>- 5,902</b>	<b>28,664</b>		
<b>General Fund Balance</b>	<b>2,604</b>			<b>2,604</b>		





## Summary Capital Carry Forwards

<b>Capital Outturn Variance Analysis 25-26</b>	<b>£000s</b>
<b>Carry Forwards:</b>	
COTGRAVE BUSINESS HUB	(30)
EXTERNAL DOOR & WINDOW UPGRADES VARIOUS SITES	(39)
HIGHWAYS VERGE IMPS	(237)
KEYWORTH CEMETERY 22-23	(25)
MANVERS BP ENHANCEMENTS	(35)
REPF GRANT BUSINESS GRANTS CAP PROJECTS	(5)
STREETWISE DEPOT	(34)
THE CREMATORIUM	(279)
THE POINT	(68)
UKSPF BUSINESS SUPPORT GRANTS	(6)
WATERCOURSE IMPROVEMENTS	(16)
APPLICATIONS & APPS	(31)
DIGITAL STRATEGY	(52)
FMS REPLACEMENT	(49)
ICT SECURITY	(16)
BINGHAM LEISURE HUB	(8)
BINGHAM LEISURE HUB cfwd to support Capital Contingency	(100)
CLC AND KLC ENHANCEMENTS	(20)
DISABLED FACILITIES GRANT	(185)
DISCRETIONARY TOP-UPS DFGs	(73)
EDWALTON COMMUNITY FACILITY	(120)
EGC ENHANCEMENTS	(240)
GRESHAM SPORTS PARK REDEVELOPMENT	(10)
SUPPORT FOR REGISTERED HOUSING PROVIDERS	(1,197)
TOOTHILL SPORTS COMPLEX IMPROVEMENTS	(200)
VEHICLE REPLACEMENT	(31)
WB - CAR PARK RESURFACING	(14)
CAPITAL CONTINGENCY	(25)
<b>Sub-total</b>	<b>(3,145)</b>
<b>Savings:</b>	
BINGHAM MARKET PLACE IMPS	(6)
BRIDGFORD PARK KIOSK	(1)
COTGRAVE BUSINESS HUB	(46)
RBC TOURISM/SIGNAGE	(70)
BINGHAM LEISURE HUB	(107)
BRIDGFORD PK PLAY AREA SPEC EXP	(1)
CLC AND KLC ENHANCEMENTS	(68)
GREYTHORN DRIVE PLAY AREA	(2)
LAND ACQUISITION CARBON OFFSETTING	(458)
RECYCLING BINS	(194)
WARM HOMES GRANT	(6)
<b>Sub-total</b>	<b>(959)</b>
<b>Overspends:</b>	
AV REPLACEMENT SYSTEM	7
INCOME MANAGEMENT SYSTEM	2
GAMSTON COMMUNITY CENTRE ENHANCEMENTS	16
RCP PLAY AREA	2
VEHICLE REPLACEMENT	22
WEST PARK ENHANCEMENTS	7
<b>Sub-total</b>	<b>56</b>
<b>Accelerations:</b>	
ICT REPLACEMENT PROGRAMME	16
PLAY AREAS / FACILITIES FOR OLDER CHILDREN	7
TECHNICAL INFRASTRUCTURE	14
<b>Sub-total</b>	<b>37</b>
<b>TOTAL</b>	<b>(4,011)</b>






## Strategic Scorecard





### Strategic Scorecard

#### Tasks



Task Status		
	Overdue	The task has passed its due date
	Warning	The task is approaching its due date. One or more milestones are approaching or has passed its due date
	Progress OK	The task is expected to meet the due date
	Completed	The task has been completed







#### Performance Indicators

PI Status		
	Alert	Performance is more than 5% below the target
	Warning	Performance is between 5% and 1% below the target
	OK	Performance has exceeded the target or is within 1% of the target
	Unknown	No data reported or data not due for this period (reported annually)
	Data Only	A contextual indicator, no target is set





Long Term Trends		
	Improving	The calculation within Covalent for trend is made from a comparison of the data for the current quarter with the same quarter in the three previous years
	No Change	
	Getting Worse	
	New indicator, no historical data	

## Environment

Status	Strategic Task	Dates Due Date	Status Progress Bar
	ST2427_01 Deliver Rushcliffe's Climate Change Strategy 2021-2030	31-Mar-2030	<div style="width: 50%;"><div style="background-color: #4a86e8; height: 10px;"></div></div> 50%
	ST2427_02 Implement the Environment Act commitments	31-Mar-2027	<div style="width: 46%;"><div style="background-color: #4a86e8; height: 10px;"></div></div> 46%











Status	Ref.	Description	Q4 2025/26			2025/26	2024/25
			Value	Target	Long Trend	Target	Value
	CS_LINS01	Percentage of streets passing clean streets inspections	95.2%	97.5%		97.5%	97.9%
	CS_LINS06	Cumulative number of fly tipping cases (against cumulative monthly comparison for last year)	1430	1060		1060	1108
As previously reported, the increase is considered to be largely due to a change in the way fly tips are reported by WISE rather than an increase in fly tipping.							
	CS_LINS18	Percentage of household waste sent for reuse, recycling and composting	43.22%	48.00%		50.0%	44.32%
Nationally recycling and composting rates are dropping and our year-end target of 48% has been reduced from a previous figure of 50%. However, the first quarter of 2025/26 saw a significant drop in green waste collected of over 1000 tonnes due to the dry weather and this was reflected in overall year end garden waste tonnage being down compared to 2024/25. This has a significant effect on our overall year end recycling and composting rate with performance lower than the new revised target. The new Simpler Recycling legislation which includes							












kerbside glass collected from December 2025, changes to the blue bin input specification (March 2026) and food waste collections in October 2027 will see recycling performance rise to around 60%

	CS_LINS20	Percentage recycling contamination rate	12.5%	12%		12%	14.76%
	CS_LINS23	Residual waste collected per household, in kilos	454.22	480.00		480.00	471.99
-	CS_LINS77	Percentage reduction of CO2 from the Council's own operations (from 2008/09 baseline)	Reported annually			9%	-56%





## Quality of Life


Status	Strategic Task	Dates Due Date	Status Progress Bar
	ST2427_03 Be an active partner in the delivery of the East Midlands Devolution Deal	31-Mar-2027	<div style="width: 100%;"><div style="width: 100%;"></div></div> 100%
	ST2427_04 Deliver Rushcliffe's Leisure Strategy 2021-2027	31-Mar-2027	<div style="width: 100%;"><div style="width: 100%;"></div></div> 100%





















Status	Ref.	Description	Q4 2025/26			2025/26	2024/25
			Value	Target	Long Trend	Target	Value
	CS_LINS25	Number of households living in temporary accommodation	9	18		18	10
	CS_LINS26a	Cumulative number of main housing duty decisions issued	72	85		85	77
	CS_LINS27a	Average length of stay of all households in temporary accommodation	8 weeks	11 weeks		11 weeks	5 weeks
	CS_LINS29a	Cumulative number of successful homelessness prevention outcomes	58	70		70	86
<p>Four successful homeless preventions outcomes for March 2025. This takes the overall total for the year to date to 58. The figure remains out of target. Lower figures are primarily due to fewer registered provider properties being advertised on Homesearch and a higher number of applicants on Homesearch. Homeless cases are therefore being rehoused later in the process.</p>							
	CS_LINS31a	Percentage of applicants within Bands 1 and 2 rehoused within 26 weeks from the date of application	77%	55%		55%	86.64%

	CS_LINS32	Average number of weeks for all Home Search applicants to be rehoused through Choice Based Lettings	32 weeks	50 weeks		50 weeks	20 weeks
	CS_LINS51	Number of leisure centre users - public	1,298,905	1,304,500		1,304,500	1,283,779
	CS_LINS52	Number of Edwalton Golf Courses users	64,559	50,000		50,000	52,943
	CS_LINS72b	Percentage usage of community facilities	40%	40%		40%	45.3%
	CS_LINS80a	Percentage food businesses broadly compliant at first assessment/ inspection	95%	91%		91%	93%
	CS_LINS80g	All crime figures within Rushcliffe per 1000 per head of population	46.78	-		-	44.06



## Sustainable Growth













Status	Strategic Task	Dates Due Date	Status Progress Bar
	ST2427_05 Provide community leadership in the redevelopment of the Ratcliffe on Soar site, during and post decommissioning of the power station	31-Mar-2027	<div style="width: 50%;"><div style="background-color: #4f81bd; height: 10px;"></div></div> 50%
	ST2427_06 Implement Levelling-up and Regeneration Bill commitments	31-Mar-2027	<div style="width: 10%;"><div style="background-color: #4f81bd; height: 10px;"></div></div> 10%
	ST2427_07 Adopt the Greater Nottingham Strategic Plan	31-Mar-2027	<div style="width: 75%;"><div style="background-color: #4f81bd; height: 10px;"></div></div> 75%
	ST2427_08 Support the delivery of the new employment sites and new homes, including meeting affordable housing targets, at key sites including Fairham, Gamston, RAF Newton and Bingham	31-Mar-2027	<div style="width: 50%;"><div style="background-color: #4f81bd; height: 10px;"></div></div> 50%























Status	Strategic Task	Dates Due Date	Status Progress Bar
	ST2427_13 Continue to be an active partner in the delivery of the East Midlands Combined County Authority aims and objectives	31-Mar-2027	<div style="width: 100%;"><div style="width: 100%; background-color: #4f81bd; height: 15px;"></div></div> 100%

Status	Ref.	Description	Q4 2025/26			2025/26	2024/25
			Value	Target	Long Trend	Target	Value
	CS_LIDEG05	Percentage of appeals allowed against total number of Major planning applications determined by the authority	2.9%	10%		10%	8.3%
	CS_LIDEG06	Percentage of appeals allowed against total number of Non-Major planning applications determined by the authority	0.7%	10%		10%	1%
	CS_LIDEG07	Number of planning applications received	1326	-		-	1561
	CS_LIDEG09	Number of Planning Application decisions issued	1188	-		-	1244
	CS_LIDEG33	Number of new homes built	Awaiting data in order to calculate this PI, will be available later in 2026			-	887
	CS_LIDEG34	Area of new employment floorspace built (sq mtrs)	Awaiting data in order to calculate this PI, will be available later in 2026			-	17,852
	CS_LIDEG41	Level of income generated through letting property owned by the Council but not occupied by the Council	£2,000,759	£2,003,300		£2,003,300	£1,977,885
	CS_LIDEG50	Percentage of UKSPF and REPF funding allocated	100%	100%		100%	100%
	CS_LINS24	Number of affordable homes delivered	229	150		150	293
	CS_LINS60	Number of users of paid council car parks	1,021,492	1,074,672		1,074,672	993,100
	CS_LINS61	Total car parking income	£1,164,340	£1,104,200		£1,104,200	£961,550.36



















## Efficient Services

Status	Strategic Task	Dates Due Date	Status Progress Bar
	ST2427_10 Deliver good value for money in Council operations for our residents	31-Mar-2027	<div style="width: 66%;"><div style="width: 66%;"></div></div> 66%
	ST2427_14 Be an active partner in the delivery of Local Government Reorganisation for the Nottinghamshire region	31-Mar-2026	<div style="width: 100%;"><div style="width: 100%;"></div></div> 100%







Status	Ref.	Description	Q4 2025/26			2025/26	2024/25
			Value	Target	Long Trend	Target	Value
	CS_LIDEG02a	Percentage of major applications dealt with in 13 weeks or agreed period (10 or more houses) – quarterly	95.7%	70%		70%	96.2%
	CS_LIDEG03a	Percentage of non-major applications dealt with in 13 weeks or agreed period (10 or more houses) – quarterly	90.4%	80%		80%	91.9%
	CS_LIDEG10a	Priority 1 and 2 planning enforcement inspections carried out in target time	93.96%	90%		90%	95.56%
	CS_LIDEG40b	Percentage of council owned units occupied	96.42%	95%		95%	99.07%
	CS_LIDEG42	Percentage of privately owned industrial units occupied	92.7%	92%		92%	94%
	CS_LIDEG60	Number of cremations held at Rushcliffe Oaks	770	697		697	617

Status	Ref.	Description	Q4 2025/26			2025/26	2024/25
			Value	Target	Long Trend	Target	Value
	CS_LIDEG61	Income from all activities at Rushcliffe Oaks	£842,223	£721,350		£721,350	£664,832.00
	CS_LIFCS10	Percentage of invoices for commercial goods and services which were paid by the authority in payment terms	95.61%	98.00%		98.00%	96.12%
	CS_LIFCS15	Value of savings achieved by the Transformation Strategy against the programme at the start of the financial year	£1m	£0.825m		£0.825m	£0.749m
	CS_LIFCS20	Percentage of Council Tax collected in year	99.10%	99.0%		99.0%	99.10%
	CS_LIFCS21	Percentage of Non-domestic Rates collected in year	99.50%	99.2%		99.2%	98.80%
	CS_LIFCS22 a	Average number of days to process a new housing benefit claim	10.19	12.5		12.5	8.42
	CS_LIFCS22 b	Average number of days to process a change in circumstances to a housing benefit claim	3.79	4		4	3.75
	CS_LIFCS22 c	Average number of days to process a new council tax reduction claim	11.5	17.5		17.5	12.58
	CS_LIFCS22 d	Average number of days to process a change in circumstances to council tax benefit claim	2.61	3.5		3.5	2.4
	CS_LIFCS33	Percentage of time when key ICT systems are unaffected by downtime	99.6%	99.5%		99.5%	97.1%
	CS_LIFCS43 a	Percentage of expected Councillors attending in-person training events this municipal year	51.13%	65%		65%	54.89%

The percentage of Councillors attending in-person training events this year has fallen below target. The focus of both officers and Councillors has been on increasing the percentage of Councillors completing the mandatory e-learning courses following the adoption of the Councillors' Learning and Development Policy last July. This target has been achieved. A number of in-person training events are planned for this year however, it should be noted that the uncertainty surrounding LGR, a potentially higher number of meetings also due to LGR, and this being the 'expected' final year of the electoral cycle may all naturally decrease the engagement of Councillors in training across the board.

Status	Ref.	Description	Q4 2025/26			2025/26	2024/25
			Value	Target	Long Trend	Target	Value
	CS_LIFCS43b	Percentage of Councillors completing e-learning mandatory e-learning modules this municipal year	83.7%	80%		80%	39.77%
	CS_LIFCS52	Percentage of complaints responded to within target times	100.0%	95.0%		95%	93.4%
	CS_LIFCS62	Percentage increase in digital transactions	3.89%	2%		2%	2.14%
	CS_LIFCS65	Percentage of telephone enquiries to Rushcliffe Customer Service Centre resolved at first point of contact	93%	87%		87%	92.67%
	CS_LINS03	Percentage of town centres restored to Grade A cleanliness before 10am	100.0%	95.0%		90%	97.42%
	CS_LINS04	Streetwise income from external customers and key partners	£318,000	£307,999		£412,700	£529,468.00
	CS_LINS07a	Percentage of licensing applications processed within target time	93%	87%		90%	94.22%
	CS_LINS12	Average length of time for the approval of a DFG	1 weeks	10 weeks		10 weeks	2 weeks
	CS_LINS19b	Number of missed bins (residual, dry recycling and garden waste) reported	3,684	3,000		2,250	2,993

With the start of kerbside glass collections in December 2025 the Council estimates it emptied around 3.6 million bins in the year including grey, blue, garden waste and glass bins and missed 3684 bins  
 This equates to 0.1% of bins being missed or a success rate of getting it right first time of 99.9%  
 Moving forward for 2026/27 and with a full year of glass bin collections the council will empty around 3,912,000 bins and the performance indicator will be amended to show the percentage of bins missed in relation to the overall number of bins emptied.

	CS_LINS49	Number of empty homes brought back into use	23	10		10	10
	CS_LINS73a	Income generated from community buildings	£106,050.75	£149,700		£149,700	£100,000
<p>Income figures reflect the current closure of Sir Julian Cahn which re-opened after refurbishment in September 2025, but have had some additional snagging closures during October, November and December.            In addition, we have lost some room capacity and bookings due to the installation of the new AV system in the Arena rooms and have lost booking time due to IT equipment related snagging related to sound cards in the new screens.            Gamston Community Hall has also had part closures due to the installation of the Air source heat Pump.</p>							
	CS_LINS73b	Income generated from parks, pitches and open spaces	£385,201.22	£292,300.00		£292,300	£342,450.23