



**Corporate Overview Group**

**Tuesday, 17 June 2025**

**Annual Review of Strategic Tasks**

## **Report of the Director of Finance and Corporate Services**

### **1. Purpose of report**

1.1. Council adopted the current Corporate Strategy in December 2023. During the development of the new Strategy, Corporate Overview Group received a review of progress towards the delivery of the Strategic Tasks as contained within the 2019-2023 Corporate Strategy (21 February 2023). Members of the Group commented that the review was a helpful document and asked for an annual review of the delivery of the strategic tasks to come to Corporate Overview Group for the duration of the next Corporate Strategy.

1.2. This report presents an overview of the delivery of the strategic tasks contained within the 2024-2027 Corporate Strategy with further information at Appendix One.

### **2. Recommendation**

It is RECOMMENDED that Corporate Overview Group:

- a) Review the progress reported against each strategic task set in the 2024-2027 Corporate Strategy contained within Appendix One
- b) Highlight any potential areas for scrutiny during the coming year.

### **Reasons for Recommendation**

2.1. The Council's Corporate Strategy sets out its ambitions for the Borough over a four-year period through four Corporate Priorities and a number of Strategic Tasks.

2.2. The Corporate Overview Group receives a quarterly report outlining the Council's performance and high-level updates concerning the Strategic Tasks.

2.3. This report focuses more fully on the delivery of the Strategic Tasks over the last eighteen months allowing for more in-depth and focused scrutiny to take place.

### **3. Supporting Information**

3.1. As part of the development of the 2024-2027 Corporate Strategy, Corporate Overview Group scrutinised the delivery of the Strategic Tasks contained within

the 2019-2023 Strategy and the contribution those Tasks had made towards the Council's identified Priorities. In addition, the Group was asked to consider potential Strategic Tasks for the new Corporate Strategy. The Group noted that this information was more detailed than that contained within the standard quarterly performance monitoring reports and asked for an annual report on the delivery of the Strategic Tasks to be presented to the Group throughout the life of the new Corporate Strategy.

- 3.2. This report forms the first of these reviews following almost eighteen months of activity under the 2024-2027 Corporate Strategy following its adoption in December 2023.
- 3.3. The 2024-2027 Strategy maintained the same four corporate priorities as its previous Strategy:
  - Quality of Life
  - Efficient Services
  - Sustainable Growth
  - The Environment.
- 3.4. Under these four Priorities were twelve Strategic Tasks. Some of these Tasks were within the Council's control to deliver, some involved working with partners, and others had the Council taking the role of influencer championing the views of Rushcliffe's residents in more regional projects. Progress has been made on all twelve Strategic Tasks.
- 3.5. Appendix One outlines that progress against what the Council set out to achieve at the start of the 2024-2027 Corporate Strategy. Where possible it quantifies that progress and highlights what will be focused on during the coming year.
- 3.6. Two Strategic Tasks have been completed, and it is proposed that these now fall under operational monitoring. The Council's participation in a Corporate Peer Challenge was concluded in November 2024 though the Council accepts that work will be ongoing in some areas. Additionally, the Council adopted an Economic Growth Strategy in October 2024 and operational delivery of the actions contained within the Strategy is already underway.
- 3.7. As a 'living' Strategy, the opportunity has also been taken to review if any significant projects not foreseen during the development of the current Corporate Strategy should be subsumed under its banner and monitored as part of this process moving forward. The publication of the English Devolution White paper in December 2024 presents a potentially significant amount of work for the Council to undertake over the next few years. It is proposed that 'Participate in the county-wide reorganisation of Local Government in response to the English Devolution White Paper' is monitored and reported on as part of the Corporate Strategy moving forward.
- 3.8. In addition to scrutinising the progress made to date on delivering the tasks contained within the 2024-2027 Corporate Strategy, Corporate Overview Group

is asked to consider whether any of the updates presented cause sufficient concern to prompt more in-depth scrutiny later this year.

#### **4. Risks and Uncertainties**

4.1. There are no risks or uncertainties in reviewing the delivery of the Council's Strategic Tasks. Individual projects within the Corporate Strategy may have specific risks identified but these are monitored as part of operational processes.

#### **5. Implications**

##### **5.1. Financial Implications**

There are no direct financial implications contained within this report. The funding of the Corporate Strategy has been incorporated into the Council's Medium Term Financial Strategy and Transformation Plan, which are approved by Council. The impact of LGR is likely to have a financial impact on the Council on work required to prepare for LGR such as disaggregation of systems, contracts etc. The cost of this exercise cannot yet be quantified however it is expected to be significant. The Council has therefore proposed to earmark £0.6m from the 2024/25 in-year efficiencies for this cost pressure.

##### **5.2. Legal Implications**

There are no direct legal implications contained within this report.

##### **5.3. Equalities Implications**

There are no direct equalities implications contained within this report.

##### **5.4. Section 17 of the Crime and Disorder Act 1998 Implications**

There are no direct Section 17 implications contained within this report.

##### **5.5. Biodiversity Net Gain Implications**

There are no direct biodiversity net gain implications contained within this report.

#### **6. Link to Corporate Priorities**

The Environment	The delivery of the Strategic tasks contained within the Corporate Strategy directly links to the identified Corporate Priorities.
Quality of Life	
Efficient Services	
Sustainable Growth	

## 7. Recommendations

It is RECOMMENDED that Corporate Overview Group:

- a) Review the progress reported against each strategic action set in the 2024-2027 Corporate Strategy contained within Appendix One
- b) Highlight any potential areas for scrutiny during the coming year.

<b>For more information contact:</b>	Charlotte Caven-Atack Head of Corporate Services 0115 9148278 ccaven-atack@rushcliffe.gov.uk
<b>Background papers available for Inspection:</b>	Review of Strategic Tasks – Corporate Overview Group – February 2023 2024-2027 Corporate Strategy – Council – December 2023
<b>List of appendices:</b>	Appendix One – Annual Review of Strategic Tasks 2025